

Equality Impact Assessment

Name of Project	Day Opportunities for Older People with Frailty or Dementia for Haynes and the Grange Day Centres	Cabinet meeting date If applicable	10/02/2014 10/02/2015 16/06/2015 10/11/2015
Service area responsible	Adult Social Services		
Name of completing officer	Donna Simeon	Date EqIA created	Draft 11/11/2014 Draft revised June 2015 Draft revised October 2015
Approved by Director / Assistant Director	B. 7. Taska	Date of approval	02/11/2015

16/12/2014

The Equality Act 2010 places a 'General Duty' on all public bodies to have 'due regard' to:

- Eliminating discrimination, harassment and victimisation and any other conduct prohibited under the Act
- Advancing equality of opportunity between those with 'protected characteristics' and those without them
- Fostering good relations between those with 'protected characteristics' and those without them.

In addition the Council complies with the Marriage (same sex couples) Act 2013.

Haringey Council also has a 'Specific Duty' to publish information about people affected by our policies and practices.

All assessments must be published on the Haringey equalities web pages. All Cabinet papers <u>MUST</u> include a link to the web page where this assessment will be published.

This Equality Impact Assessment provides evidence for meeting the Council's commitment to equality and the responsibilities outlined above, for more information about the Councils commitment to equality; please visit the Council's website.

Stage 1 – Names of those involved in preparing the EqIA	
Provider Manager – Stuart Maysmor-Gee	5.
2. Transformation Project Manager – Donna Simeon	
3. Policy & Equalities Officer – William Shanks	6.
4.	7.

Stage 2 - Description of proposal including the relevance of the proposal to the general equality duties and protected groups. Also carry out your preliminary screening (Use the questions in the Step by Step Guide (The screening process) and document your reasoning for deciding whether or not a full EqIA is required. If a full EqIA is required move on to Stage 3.

Recommendations:

- 1) Close the Grange Day Centre, and
- 2) Deliver dementia day services from the Haynes Day Centre through an alternative provider

The Haynes and Grange Day Centres provide a service specifically for older people with a diagnosis of dementia living in Haringey. The recommendations will require new approaches to service commissioning and changes to the way that services are currently delivered. This will result in a move toward community-based services, where commissioned services result from collaborative working with people who currently use services, and working with current and future provider markets to ensure the right levels of capacity and quality are in place.

Currently 28 people access the Grange Day Centre and 40 people currently access the Haynes Day Centre. This proposal to close the Grange and to commission an alternative provider for dementia services at The Haynes, would require a reassessment or review of the care and support needs of the centres' current service users. Service users will be encouraged to use their Personal Budget to access any support required to meet their assessed need. We acknowledge the anxiety expressed regarding both The Haynes and The Grange Day centre proposals within the consultation feedback. There will be a transition plan that will be sensitive to the needs of those that may be affected by this change, to ensure that any impact is mitigated and the process of change is safely handed.

The Haynes site is a specifically designed provision for people living with dementia. It has level access throughout and a wide range of rooms that can be used for various activities. The building in which the Haynes Centre is situated is owned by Community Health Partnership who took it over from the now dissolved Haringey Primary Care Trust. There is an agreement between The Mary Haynes Trust and the Primary Care Trust for the Centre to be used for the provision of day services for older people living with dementia. The proposal to transfer the service to an alternative provider is dependent on Community Health Partnership and The Mary Haynes Trust.

Stage 3 - Scoping Exercise - Employee data used in this Equal	ity Impact Assessment
Identify the main sources of the evidence, both quantitative and	I qualitative, that supports your analysis. This could include for
example, data on the Council's workforce, equalities profile of s	service users, recent surveys, research, results of recent relevant
consultations, Haringey Borough Profile, Haringey Joint Strateg	gic Needs Assessment and any other sources of relevant information,
local, regional or national.	
Data Source (include link where published)	What does this data include?
Human Resources records (Jun/Jul 2015)	Staff profiles

Stage 4 – Scoping Exercise - Service data used in this Equality Impaction to be completed where there is a change to the service	
Data Source (include link where published)	What does this data include?
EqIA Profile on Harinet (2011 Key statistics and facts sheet) http://www.haringey.gov.uk/council-and-democracy/about-council/facts-and-figures/statistics/haringey-census-statistics	Sex, Age, Ethnicity, Disability information, Race & Ethnicity, Religion/Belief, Marriage and Civil Partnership – for the Borough of Haringey
Mosaic Data on the Grange Day Centre: as at 19/05/2015 Data on the Haynes Day Centre: as at 20/05/2015	Service Users

Stage 5a – Considering the above information, what impact will this proposal have on the following groups in terms of impact on residents and service delivery:

							Positive	Negative	Details	None – why?
Sex										There is no restriction by gender across the service as a whole. We
Sex:	All Haringey	%	Haynes	%	Grange	%				will work with service users and provider services to ensure suitable availability of opportunity for both
All people	254,926		40		34					genders.
Males Females	126,224 128,702		10 30	25.0% 75.0%	16 18	47.1% 52.9%				The pattern of responses was similar for men and women.
										did not indicate differing impacts on service users on the grounds of thei sex.
Gender Re	assignme	ent							Available data does not indicate the status for service users on gender reassignment.	The consultation questionnaire asked respondents for information regarding this characteristic, the pattern of responses did not differ from the general pattern.
										Detailed feedback to the proposals did not indicate differing impacts on service users on the grounds of thei gender reassignment status.

Δσρ.	Adults							did not indicate differing impacts on service users on the grounds of their
	over 60 years in Haringey	%	Haynes	s %	Grange	%		age. However we recognise that 66% of service users across the Haynes and Grange Day Centres are aged
Total	22,400		40		34			80 years and over and may have
65 to 69	6,700	29.9%	3	7.5%	1	2.9%		specific anxieties around the
70 to 79	10,400	46.4%	11	27.5%	10	29.4%		proposed changes. See mitigations in section 6 for how this will be
80 and over	5,300	23.7%	26	65.0%	23	67.6%		addressed.
Disability							The closure of the Grange Day Centre would impact 34 adults	Feedback to the consultation indicated concern for the ongoing support for dementia sufferers and their families/carers 1) if the Grange
Disability:	All Haringey	% I	laynes	%	Grange	%	with dementia. 62% of who	Day Centre closed – reducing the
All people	nainigey	70	40	76	34	/6	have a Physical	amount of provision within the borough and 2) due to the specialist
Support with Memory & Cognition				37.5%		38.2%	Frailty or Sensory Impairment. See section 6	skills required to continue the high quality service at Haynes Day Centre.
Physical Frailty or Sensory Impairment			25	62.5%	21 (51.8%	for how this risk will be mitigated.	See section 6 for how this risk will be mitigated.

Race & Ethnici	ty					
Race & Ethnicity:	All Haringey	%	Haynes	%	Grange	%
All people	254,926		40		34	
White	154,343	60.5%	31	77.5%	4	11.8%
Mixed	16,548	6.5%	0	0%	0	0%
Asian	24,150	9.5%	0	0%	0	0%
Black	47,830	18.8%	6	15.0%	29	85.3%
Other ethnic group	12,055	4.7%	3	7.5%	1	2.9%
Sexual Orienta	tion					

Religion or B	elief (or l	No Beli	ief)				Positive Negative	Details	None
Religion or Belief (or No Belief):	All Haringey	%	Haynes	%	Grange	%		Haynes and Grange day centres provides services for adults	The majority of the respondents strongly did not support the closure of Grange Day Centre, nor to
All people	254,926		40		34			practising all religions and beliefs.	commission an alternative provider
Christian	114,659	45.0%	21	52.5%	24	70.6%		and beliefs.	to provide dementia services at the
Jewish	7,643	3.0%	1	2.5%	0	0%			Haynes Day Centre. The pattern of
Muslin	36,130	14.2%	0	0%	0	0%			responses was the same across all
Hindu	4,539	1.8%	0	0%	0	0%			religions.
Not Stated	22,813	8.9%	12	30.0%	7	20.6%			We recognise that a large majority
No Religion	64,202	25.2%	1	2.5%	1	2.9%			(70.6%) of service users at the
Other religion	1,303	0.5%	5	12.5%	2	5.9%			Grange Day Centre identify as Christians. The assessment of their
									Detailed feedback to the proposal did not indicate differing impacts on service users on the grounds of their religion or no belief.
									1

Marriage and	Civil Part	tnersh	ip			
Marriage and Civil Partnership:	All Haringey	%	Haynes	%	Grange	%
All people over 16 years old	202,856		40		34	
Single	101,526	50.0%	0	0%	3	8.8%
Married	67,559	33.3%	13	32.5%	10	29.4%
Separated	8,066	4.0%	3	7.5%	1	2.9%
Divorced	16,646	8.2%	5	12.5%	3	8.8%
Widowed	7,868	3.9%	11	27.5%	12	35.3%
In a registered same-sex civil partnership	1,191	0.6%	0	0%	0	0%
Not Stated	0	0%	8	20.0%	5	14.7%

Stage 5b – For y								ll this proposal ha	ve on the follow	ving groups:
						or your u	Positive	Negative	Details	None – why?
Sex								The potentially affected workforce	This proposal involves a	
Sex:	All LBH staff	%	Grange staff	%	Haynes staff	%		is 75% female. Overall there is a disproportionately	reduction of staff by approx 50% and the transfer	
All people	2,727		8		8			higher risk of	of approx 50% to	
Males	887	32.5%	2	25.0%	2	25.0%		impact on female	alternative	
Females	1,840	67.5%	6	75.0%	6	75.0%		staff.	provider.	
	•								The potentially affected roles	
Gender Reassig	ınment								have not yet been identified; therefore the full impact of the	There will be an opportunity for staff to raise any
Gender Reassignment									recommendation	impacts arising
Data not availab	nle								cannot yet be	for this
Data Hot availab	,,,,								verified. We will embark on implementing	characteristic during the consultation.
Age								The potentially affected workforce	changes using the Councils reorganisation	
Age:	All LBH staff	%	Grange staff	%	Haynes staff	%		is comparably older than the Council workforce.	procedure. This will involve a	
All people	2,727		8		8			Across the unit 6%	formal consultation	
16-24	34	1.2%	0	0.0%	0	0.0%		of staff are in the 65+ age group	process of 45	
25-39	681	25.0%	0	0.0%	1	12.5%		compared to 1.9%	days with staff	
40-49	822	30.1%	3	37.5%	3	37.5%		across the council	and their trade union	
50-64	1,138	41.7%	5	62.5%	3	37.5%		Overall there is a disproportionately	representatives.	
65 +	52	1.9%	0	0.0%	1	12.5%		higher risk of	EqIA evaluation	

							impact on staff in		
							the 65+ age	<u> </u>	following this consultation.
							group.	group.	consultation.
isability									
	All LBH		Grange	%	Haynes	%			
Disability:	staff	%	staff	, ,	staff	1 7			
All people	2,727		8		8				
Disabled Staff	282	10.3%	0	0.0%	0	0.0%			
Non Disabled Staff	1,775	65.1%	6	75.0%	5	62.5%			
Not Stated	670	24.6%	2	25.0%	3	37.5%			
ace & Ethnicity	All I DI		Crosso						
-	All LBH staff	%	Grange staff	%	Haynes staff	%			
tace & Ethnicity:		%	_	%	-	%			
ace & Ethnicity:	staff	% 44.7%	staff	% 50.0%	staff	% 37.5%			
Race & Ethnicity: All people White	staff 2,727		staff 8		staff 8				
Race & Ethnicity: All people White Mixed	staff 2,727 1,219	44.7%	8 4	50.0%	staff 8 3	37.5%			
Race & Ethnicity: All people White Wixed Asian	staff 2,727 1,219 100	44.7%	8 4 0	50.0%	8 3 0	37.5% 0.0%			
Race & Ethnicity: All people White Mixed Asian	staff 2,727 1,219 100 263	44.7% 3.7% 9.6%	staff 8 4 0 0	50.0% 0.0% 0.0%	staff 8 3 0 0	37.5% 0.0% 0.0%			
ace & Ethnicity Race & Ethnicity: All people White Wixed Asian Black Not Stated Other Ethnic Group	staff 2,727 1,219 100 263 1,009	44.7% 3.7% 9.6% 37.0%	staff 8 4 0 0 4	50.0% 0.0% 0.0% 50.0%	staff 8 3 0 0 3	37.5% 0.0% 0.0% 37.5%			
Race & Ethnicity: All people White Wixed Asian Black Not Stated Other Ethnic	staff 2,727 1,219 100 263 1,009 59	44.7% 3.7% 9.6% 37.0% 2.2%	staff 8 4 0 0 4 0	50.0% 0.0% 0.0% 50.0%	staff 8 3 0 0 3 1	37.5% 0.0% 0.0% 37.5% 12.5%			
lace & Ethnicity: Ill people White Vixed Isian Ilack Iot Stated Other Ethnic Iroup	staff 2,727 1,219 100 263 1,009 59	44.7% 3.7% 9.6% 37.0% 2.2%	staff 8 4 0 0 4 0	50.0% 0.0% 0.0% 50.0%	staff 8 3 0 0 3 1	37.5% 0.0% 0.0% 37.5% 12.5%			

Sexual Orientation:	All LBH staff	%	Grange staff	%	Haynes staff	%
All people	2,727		8		8	
Bi-Sexual	8		0	0.0%	0	0.0%
Gay Man	12		0	0.0%	0	0.0%
Heterosexual	528		0	0.0%	4	50.0%
Lesbian	4		0	0.0%	0	0.0%
Prefer not to say	188		1	12.5%	2	25.0%
Not Declared	1,987		7	87.5%	2	25.0%
Religion or Belief	or No Be	lief)				
Religion or Belief (or No Belief):	All LBH staff	%	Grange staff	%	Haynes staff	%
All people	2,727		8		8	
Christian	335	12.3%	0	0.0%	4	50.0%
Buddhist	2	0.1%	0	0.0%	0	0.0%
Hindu	16	0.6%	0	0.0%	0	0.0%
Jewish	5	0.2%	0	0.0%	0	0.0%
Muslin	52	1.9%	0	0.0%	0	0.0%
Sikh	7	0.3%	0	0.0%	1	12.5%
Other Religion	16	0.6%	0	0.0%	0	0.0%
No Religion	152	5.6%	0	0.0%	0	0.0%
Not Stated	2,142	78.5%	8	100.0%	3	37.5%
Pregnancy & Mate Data is not availa						

Pregnancy &						
Maternity						
Marriage and C	ivil Partne	rship				
Marriage and Civil Partnership:	All LBH staff	%	Grange staff	%	Haynes staff	%
All people over 16 years old	2,727		8		8	
Single	550	20.2%	0	0.0%	2	25.0%
Married	253	9.3%	0	0.0%	1	12.5%
Separated	2	0.1%	0	0.0%	0	0.0%
Divorced	24	0.9%	1	12.5%	0	0.0%
Widowed	2	0.1%	0	0.0%	0	0.0%
Same-sex civil partnership	0	0.0%	0	0.0%	0	0.0%
Not Stated	1,896	0%	7	87.5%	5	62.5%

Stage 6 - Initial Impact analysis	Actions to mitigate, advance equality or fill gaps in information
(This initial analysis was completed in June 2015 – before the consultation process.)	(This initial analysis was completed in June 2015 – before the consultation process.)
Impact 1 – Age Closing the Grange day centre will particularly impact on adults over 80 years old.	Service users will be encouraged to use their Personal Budget to access any support required to meet assessed need. Any additional services to be commissioned will have due regard on the impact on age, disability and ethnicity
Impact 2 – Ethnicity Closure of the Grange would be particularly negative for the black ethnic group. This group is overrepresented in the day centre at 85.3%.	There will be a transition plan which could involve support at the Haynes Day Centre and that will be sensitive to the needs of those that may be affected by this change, to ensure that any impact is mitigated and the process of change is safely handed.
Impact 3 – Disability Closing the Grange day centre will impact on service users who have dementia, Physical Frailty or Sensory Impairment.	Given how the impact is concentrated on these three protected characteristics there will be a deep engagement with voluntary and community groups in the East of the Borough in order to catalyse community-driven solutions – to increase the choice of local day opportunities. The Council will take a corporate approach to this engagement – drawing on existing and planned engagement projects.

Stage 7 - Consultation and follow up data from actions set above						
Data Source (include link where published)	What does this data include?					
Consultation on the three proposals was undertaken from 1 July to 1 October 2015.	230 people responded to Proposal 3 questionnaire and 77% of responses 'strongly					
	did not support' the closure of the Grange Day centre and 68% of responses					
An independent Advocacy Provider (LDX) was available for individuals during the	'strongly did not support' the transfer of the dementia day opportunities service at					
public consultation meetings to help people to express their wishes and feelings,	the Haynes Day Centre to an external provider. The pattern of responses was					
support them in weighing up their options and assist them in making their own	similar across all protected characteristics.					
decisions regarding the proposed changes to services.						
	Responses to the questionnaire regarding the closure of the Grange Day Centre					
	indicated concern regarding the alternative options available within the borough and					
	the ongoing support for service users of the Grange Day Centre and their					
	families/carers if the centre were to close.					
	Responses to the questionnaire regarding the alternative delivery model for the					
	Haynes Day Centre suggest that whilst there is opposition to the proposal, should					
	the correct alternative provider be identified the proposal could be supported.					

Stage 8 - Final impact analysis

The initial impact analysis found the following 3 impacts:

Impact 1 - Age

Both recommendations will particularly impact on adults over 80 years old – with the increased risk of anxiety.

Impact 2 – Ethnicity

Closure of the Grange would be particularly negative for the black ethnic group. This group is overrepresented in the day centre at 85.3%.

Impact 3 - Disability

Closing the Grange day centre will reduce day centre provision in the borough for adults who have dementia, Physical Frailty or Sensory Impairment.

The consultation feedback:

The key theme from the responses received to the proposal to close the Grange Day Centre highlighted the lack of knowledge of the alternative options available within the borough and concerns for the ongoing support for the existing service users and their families/carers if the centre were to close.

Responses to the question regarding the alternative provider for the Haynes Centre suggest that there is overwhelming opposition to the proposal, with some users concerned about the quality of service provision from an alternative provider. However other users told us that should the correct alternative provider be identified the proposal could be supported.

Mitigations

Service users from the Haynes and Grange Day Centres will be assessed/reviewed and will be encouraged to use their Personal Budget to access any support required to meet assessed need. We will have due regard on the impact on age, disability and ethnicity in commissioning an alternative provider to deliver services from the Haynes centre.

There will be a transition plan that will be sensitive to the needs of those that may be affected by this change, to ensure that any impact is mitigated and the process of change is safely handed.

Given how the impact is concentrated on these three protected characteristics there will be a deep engagement with voluntary and community groups in the East of the Borough in order to catalyse community-driven solutions – to increase the choice of local day opportunities. Additionally we will develop a travel arrangement approach that encompasses a greater number of options and solutions for individuals.

We will work with service users and their families/carers to co-design the new model for day opportunities for adults with dementia and will monitor the commissioned service to assure the quality of the service provision.

We will engage with service users from the Grange and the Haynes Day Centres and plan effectively for any transition required to access day opportunities, including engaging with carers/families as early as possible and before the implementation of any changes.

Additionally:

- 1) Officers will (i) carefully monitor the development of these proposals; (ii) continue to have "due regard" to the Public Sector Equalities Duties during the implementation process;
- 2) There will be monitoring and oversight of the implementation of the recommendations through i) the Strategic Healthy Lives Priority Board (which has oversight of the strategic and operational delivery of the various service proposals), ii) Transformation Group (which provides scrutiny and challenge to the delivery of the Transformation proposals/plans and ongoing monitioring of quality and performance), iii) the Director and Lead member for Health and Wellbeing. In addition the transformation is subject to scrutiny by the Council's overview and Scrutiny Committee and the Adults and Health Scrutiny panel.

Note: Should the recommendations be agreed there will be formal consultation with staff and a further equalities analysis for the impact on the workforce will be carried out via an additional EQIA.

Stage 9 - Equality Impact Assessment Review Log							
Review approved by Director / Assistant Director		Date of review					
		-					
Review approved by Director / Assistant Director		Date of review					
Stage 10 – Publication							
Ensure the completed EqIA is published in accordance with the Council's policy.							